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Dear John,

On behalf of the San Diego Association of Governments, thank you for providing an energetic and thought-provoking session at our annual Board of Directors retreat. We appreciate the insight and perspective you provided.

Again, we appreciate your participation at our Board of Directors retreat and look forward to a productive year.

Sincerely,

JACK DALE, JR.
Chairman, Board of Directors

GARY L. GALLEGOS
Executive Director

CWI/JDK/asa